Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(Securities Code: 9824) January 14, 2025

To our shareholders:

Motohide Nishimura Representative Director, President SENSHU ELECTRIC CO., LTD. 1-4-21 Minami-Kaneden, Suita City, Osaka Pref.

Notice of the 75th Annual General Meeting of Shareholders

We are pleased to announce the 75th Annual General Meeting of Shareholders of SENSHU ELECTRIC CO., LTD. (the "Company"), which will be held as indicated below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which the measures for providing information in electronic format will be taken) in electronic format, and posts this information on each of the following websites. Please access any of websites by using the internet address to review the information.

[The Company's website]

https://www.senden.co.jp/financer/stockholders/

[Website for posted informational materials for the general meeting of shareholders]

https://d.sokai.jp/9824/teiji/ (in Japanese)

[Tokyo Stock Exchange (TSE) website (Listed Company Search)]

https://www2.jpx.co.jp/tseHpFront/StockSearch.do?callJorEFlg=1&method=&topSearchStr=9824

(Access the TSE website by using the internet address shown above, click "Basic information" on the page, click "Documents for public inspection/PR information," and click "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights electronically (via the internet, etc.) or in writing. Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights through either of the following methods:

[Exercise of voting rights electronically (via the internet, etc.)]

Access the Company's website for exercising voting rights (https://www.web54.net) (in Japanese), enter your *voting rights exercise code* and *password* printed on the voting form, and indicate your approval or disapproval of the proposals by 5:40 p.m. on Wednesday, January 29, 2025.

[Exercise of voting rights in writing]

Indicate your approval or disapproval of the proposals in the voting form and then return the form to the Company by postal mail so that your vote is received by 5:40 p.m. on Wednesday, January 29, 2025 (JST).

1. Date and Time: Thursday, January 30, 2025, at 10:00 a.m. (JST)

2. Venue: 3rd floor Ball Room of Shin-Osaka Esaka Tokyu REI Hotel, 9-6 Toyotsu-cho, Suita City, Osaka Pref.

3. Purpose of the Meeting

Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 75th fiscal year (from November 1, 2023 to October 31, 2024), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 75th fiscal year (from November 1, 2023 to October 31, 2024)

Matters to be resolved:

Proposal No. 1 Appropriation of Surplus

- Proposal No. 2 Election of Ten Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members
- Proposal No. 4 Election of One Substitute Director Who Is an Audit and Supervisory Committee Member
- When you attend the meeting in person, please hand in the voting form at the reception.
- If there is no indication of approval or disapproval for each proposal on the voting form when you exercise voting rights in writing, it will be treated as an indication of approval.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the aforementioned each website.
- Paper-based documents stating the items subject to measures for electronic provision are sent to shareholders who have made a request for delivery of paper-based documents, however those documents do not include the following items in accordance with the provisions of laws and regulations and Article 16, paragraph (2) of the Company's Articles of Incorporation.
 - (1) "Overview of System to Ensure the Properness of Operations and Operational Status" in the Business Report
 - (2) "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
 - (3) "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" in the Nonconsolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements provided in the paper-based documents constitute part of the documents audited by the Financial Auditor in preparing the accounting audit report and the Audit and Supervisory Committee in preparing the audit report.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Appropriation of Surplus

The Company maintains a basic policy of paying stable dividends, and having given comprehensive consideration to matters including the business performance of the fiscal year and the level of internal reserves, it proposes the payment of year-end dividends and appropriation of surplus as follows:

- 1. Year-end dividends
 - (1) Type of dividend property To be paid in cash.
 - (2) Allotment of dividend property and their aggregate amount The Company proposes to pay a dividend of ¥65 per common share of the Company. In this event, the total dividends will be ¥1,133,715,505.
 - (3) Effective date of dividends of surplus January 31, 2025

2. Appropriation of surplus

- Item of surplus to be increased and amount of increase General reserve: ¥2,886,000,000
- (2) Item of surplus to be decreased and amount of decrease Retained earnings brought forward: ¥2,886,000,000

Proposal No. 2 Election of Ten Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

At the conclusion of this meeting, the terms of office of all 11 Directors (excluding Directors who are Audit and Supervisory Committee Members; the same applies hereinafter) will expire. In addition, Director Kiyoto Fukada passed away on August 14, 2024. Therefore, based on the recommendation of the Nominating Committee, the Company proposes the election of Ten Directors.

As for this proposal, the Audit and Supervisory Committee of the Company has judged that all the candidates for Director are qualified.

The candidates for Director are as follows:

Candidate Name No. (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
				Company's shares
		Mar. 2022 May 2022	(current position) Representative Director and Chairman of Hokuetsu Denken Corporation (current position) President of the Japan Federation of Electric Wire Workers' Unions (current position)	

Motohide Nishimura has extensive experience and a proven performance record, having been responsible for overall management of the Company for many years as its Representative Director, President. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares
		Jan. 2012	Deputy General Manager of Marketing Div. & General Manager of Nagoya Branch Senior Managing Director, Executive Officer, Deputy General Manager of Marketing Div., Deputy General Manager of International Div. & General Manager of Nagoya Branch	
		Jan. 2012	Representative Director, Chairman of SENSHU ELECTRIC INTERNATIONAL CO., LTD. (current position)	
2 Takao	Reelection Takao Tahara (January 5, 1951)	Oct. 2014 Jan. 2016	Representative Director, President of SENSHU ELECTRIC PHILIPPINES CORPORATION Director, Vice President, Executive Officer, Deputy General Manager of Marketing Div., Deputy General Manager of International Div. & General Manager of Nagoya Branch of the Company	42,440 shares
		June 2016	Director, Vice President, Executive Officer, General Manager of International Div. & Deputy General Manager of Marketing Div.	
		Nov. 2016	Director, Vice President, Executive Officer & General Manager of International Div.	
		Apr. 2017	Director, Vice President, Executive Officer, General Manager of International Div. & General Manager of International Dept., International Div.	
		Nov. 2017	Representative Director, Chairman of SENSHU ELECTRIC PHILIPPINES CORPORATION (current position)	
		Apr. 2019	Director, Vice President, Executive Officer & General Manager of International Div. of the Company	
		Oct. 2019	Representative Director, Chairman of SENSHU ELECTRIC VIETNAM CO., LTD.	
		Aug. 2021	Director, Chairman of SENSHU ELECTRIC AMERICA, INC. (current position)	
		Jan. 2024	Director, Vice President & Executive Officer of the Company (current position)	

Takao Tahara has extensive experience and a proven performance record in the overall marketing division and the overall international division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	
3	Reelection Kazuto Narita (January 18, 1960)	Mar. 1982 Jan. 2009 Jan. 2012 Jan. 2016 Jan. 2018 Jan. 2020 May 2024	Joined the Company General Manager of General Affairs Dept. Executive Officer & General Manager of General Affairs Dept. Director, Executive Officer, Deputy General Manager of Administration Div. & General Managing Director, Executive Officer, Deputy General Manager of Administration Div. & General Manager of General Affairs Dept. Senior Managing Director, Executive Officer, General Manager of Administration Div. & General Manager of General Affairs Dept. Senior Managing Director, Executive Officer, General Manager of General Affairs Dept. Senior Manager of Administration Div. & General Manager of Administration Div. &	28,900 shares
			(current position)	

Kazuto Narita has extensive experience and a proven performance record in the administration division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

		Mar. 1988	Joined the Company	
		June 2010	General Manager of Sapporo Branch	
		Jan. 2014	Executive Officer & General Manager of	
			Sapporo Branch	
		Jan. 2016	Director, Executive Officer, Deputy General	
	Reelection		Manager of Marketing Div. & General Manager	
	Reflection		of Sapporo Branch	
4	Toyo Usho	Nov. 2016	Director, Executive Officer & General Manager	18,300 shares
	(May 1, 1969)		of Sapporo Branch	
	(May 1, 1909)	Jan. 2020	Managing Director, Executive Officer &	
			General Manager of Sapporo Branch	
		Nov. 2020	Managing Director & Executive Officer	
		Jan. 2021	Senior Managing Director, Executive Officer &	
			General Manager of Marketing Div. (current	
			position)	

[Reasons for nomination]

Toyo Usho has extensive experience and a proven performance record in the marketing division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
5	Reelection Motokazu Nishimura (April 15, 1976)	Apr. 2001 May 2006 Sept. 2009 July 2014 Apr. 2019 Jan. 2020 Jan. 2021 Aug. 2021 Jan. 2022 Jan. 2024	Joined Hosiden Corporation Joined Nidec Corporation (currently Nidec Corporation; company name in Japanese changed with English unchanged) Joined the Company Representative Director, President of SENSHU ELECTRIC INTERNATIONAL CO., LTD. General Manager of International Dept., International Div. of the Company Executive Officer & General Manager of International Dept., International Div. Director, Executive Officer & General Manager of International Dept., International Div. Director, President of SENSHU ELECTRIC AMERICA, INC. (current position) Managing Director, Executive Officer & General Manager of International Dept., International Div. of the Company Senior Managing Director, Executive Officer, General Manager of International Div. & General Manager of International Div. (current position)	owned 283,151 shares

Motokazu Nishimura has extensive experience and a proven performance record in the international division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

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		Mar. 1979	Joined the Company	
		May 2013	General Manager of Accounting Dept.	
		Jan. 2016	Executive Officer & General Manager of	
	Reelection		Accounting Dept.	
6		Jan. 2020	Director, Executive Officer, Deputy General	19,900 shares
	Nobuko Shimaoka		Manager of Administration Div., General	
	(March 30, 1957)		Manager of Accounting Dept. & General	
			Manager of Export Administration Office	
			(current position)	

[Reasons for nomination]

Nobuko Shimaoka has extensive experience and a proven performance record in the accounting division of the Company. Having judged that she can appropriately perform her role in decision making of management and supervision of business execution, the Company once again nominates her as a candidate for Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
7	Reelection Masanori Hanayama (March 6, 1957)	Mar. 1975 Jan. 2009 May 2015 Jan. 2016 Nov. 2018 Jan. 2020 Mar. 2023	 Joined the Company General Manager of 3rd Marketing Dept., Main Office General Manager of Hiroshima Branch Executive Officer & General Manager of Hiroshima Branch Executive Officer, Deputy General Manager of Osaka Main Office & General Manager of 3rd Marketing Dept. Director, Executive Officer, General Manager of Osaka Main Office & General Manager of 3rd Marketing Dept. Director, Executive Officer, General Manager of Osaka Main Office, General Manager of 3rd Marketing Dept. Director, Executive Officer, General Manager of Osaka Main Office, General Manager of Osaka Main Office, General Manager of 3rd Marketing Dept. & General Manager of Special Machinery Dept. of Marketing Div. (current position) 	3,500 shares

Masanori Hanayama has extensive experience and a proven performance record in the marketing division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

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		Feb. 1991	Joined the Company	
		Oct. 2010	General Manager of Management Planning	
			Office	
		Jan. 2016	Executive Officer & General Manager of	
	Reelection		Management Planning Office	
	Keelection	Jan. 2022	Director, Executive Officer & General Manager	
8	Isamu Fukuda		of Management Planning Office	8,500 shares
	(February 5, 1963)	Nov. 2023	Director, Executive Officer, General Manager	
	(reordary 5, 1965)		of Management Planning Office & General	
			Manager of Information System Office	
		Nov. 2024	Director, Executive Officer & General Manager	
			of Management Planning Office (current	
			position)	

[Reasons for nomination]

Isamu Fukuda has extensive experience and a proven performance record in the management planning division of the Company. Having judged that he can appropriately perform his role in decision making of management and supervision of business execution, the Company once again nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
9	Reelection Independent outside Tooru Muneoka (June 27, 1957)	Sept. 1984 Feb. 1988 Sept. 1990 Apr. 2003 Apr. 2005 Apr. 2006 Mar. 2011 Jan. 2016 Jan. 2019 June 2019	Joined Osaka Office, Tohmatsu Awoki & Co. (currently Deloitte Touche Tohmatsu LLC) Registered as a certified public accountant Joined The Industrial Bank of Japan, Limited (currently Mizuho Bank, Ltd.), Deputy Manager of Credit Department Joined Sony Corporation (currently Sony Group Corporation), General Manager in Charge of Pension Planning Department Research fellow of Kansai University Professor of Graduate School of Kansai University, School of Accountancy (current position) Audit & Supervisory Board Member of DDS, Inc. Director of the Company (current position) Provisional Audit & Supervisory Board Member of KYOEI STEEL LTD. Audit & Supervisory Board Member of KYOEI STEEL LTD. (current position)	0 shares

[Reasons for nomination and outline of expected roles]

Tooru Muneoka has been nominated as a candidate for outside Director because the Company expects that he will continue to utilize his broad knowledge as a certified public accountant and a university professor to provide guidance and advice on the execution of duties by Directors, particularly from his perspective as an expert on finance and accounting. In addition, if his election is approved, he will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. He has never in the past been involved in the management of a company except as an outside officer. However, for the above reasons, the Company has judged that he can appropriately fulfill his duties as an outside Director. At the conclusion of this meeting, his tenure as outside Director of the Company will have been nine years.

		Apr. 1991	Joined the Legal Training and Research Institute of the Supreme Court of Japan	
		Apr. 1993	Registered as an attorney at law	
		Apr. 1993	Joined Chiaki & Tsuyoshi Kondo Law Office	
	Reelection	Apr. 2001	President of KONDO LAW OFFICE (current	
	Independent outside		position)	
10		Apr. 2003	Registered as a patent attorney	0 shares
	Tsuyoshi Kondo	Apr. 2012	Specially Appointed Professor of Graduate	
	(November 19, 1963)		School of Kansai University, School of Law	
			(current position)	
		June 2016	Audit & Supervisory Board Member of Nippon	
			Shinyaku Co., Ltd.	
		Jan. 2018	Director of the Company (current position)	

[Reasons for nomination and outline of expected roles]

Tsuyoshi Kondo has been nominated as a candidate for outside Director because the Company expects that he will continue to utilize his broad knowledge as an attorney at law and a patent attorney to provide guidance and advice on the execution of duties by Directors, particularly from his perspective as an expert on corporate legal affairs. In addition, if his election is approved, he will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. He has never in the past been involved in the management of a company except as an outside officer. However, for the above reasons, the Company has judged that he can appropriately fulfill his duties as an outside Director. At the conclusion of this meeting, his tenure as outside Director of the Company will have been seven years.

Notes:

- 1. The Company has a trading relationship including the buying/selling of products with SENSHU ELECTRIC INTERNATIONAL CO., LTD., where Takao Tahara concurrently serves as Representative Director and Chairman.
- 2. Other than the above mentioned, there is no special interest between any of the candidates and the Company.
- 3. Tooru Muneoka and Tsuyoshi Kondo are candidates for outside Director.
- 4. The Company has submitted notification to the Tokyo Stock Exchange that Tooru Muneoka and Tsuyoshi Kondo have been appointed as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their appointments as independent officers to continue.
- 5. DDS, Inc., where Tooru Muneoka served as Audit & Supervisory Board Member until November 2022, received an administrative monetary penalty payment order from the Financial Services Agency in February 2023 for making false statements in its annual securities report and other disclosure documents and received an administrative monetary penalty payment order from the said agency in September 2023 for a specified involvement act concerning fake disclosure documents due to improper accounting, etc. during Tooru Muneoka's term of office. At meetings of the Board of Directors and other meetings, he regularly provided opinions, recommendations, etc. from the perspective of group governance, risk management, compliance with laws and regulations and other matters, and worked to prevent violations of laws and regulations and other problems. After the act in violation of laws and regulations at the said company came to light, he fully cooperated in the investigation and full inquiry by a third-party committee and fulfilled his duties.
- 6. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Tooru Muneoka and Tsuyoshi Kondo to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. Under these agreements, the maximum amount of liability for damages is the amount provided for under laws and regulations. If their reelection is approved, the Company plans to renew the aforementioned agreements with them.
- 7. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy includes the Directors of the Company as the insureds. Under the insurance policy, the insurance company covers losses that may arise from an insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are coverage exclusions, such as losses arising from performance of an illegal act with full knowledge of its illegality.) If each candidate is elected and assumes office as Director, the Company will include each of them as an insured in the insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.

Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members

At the conclusion of this meeting, the terms of office of all three Directors who are Audit and Supervisory Committee Members will expire. Therefore, the Company proposes the election of three Directors who are Audit and Supervisory Committee Members.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the C and significant concurrent positions outside the Co		Number of the Company's shares owned
		Apr. 1979	Joined The Daiwa Bank, Ltd. (currently Resona Bank, Limited)	
		Apr. 2004	Executive Officer of Resona Trust & Banking Co., Ltd. (currently Resona Bank, Limited)	
		June 2004	Director of Japan Investor Solutions & Technologies Co., Ltd.	
		June 2006	Director and Executive Officer of Resona Trust & Banking Co., Ltd. (currently Resona Bank, Limited)	
		June 2007	Director and Managing Executive Officer of Resona Trust & Banking Co., Ltd. (currently Resona Bank, Limited)	
	Reelection Independent outside	Apr. 2009	Managing Executive Officer of Resona Bank, Limited	
1		May 2011	Director and Vice President of Resona Kessai	0 shares
	Hiromichi Yamajo (May 2, 1956)	June 2012	Service Co., Ltd. Full-time Audit & Supervisory Board Member of The Kinki Osaka Bank, Ltd. (currently Kansai Mirai Bank, Limited)	
		June 2013	Director and Vice President of D&I Information Systems Inc.	
		Jan. 2019	Advisor of D&I Information Systems Inc.	
		Jan. 2019	Full-time Audit & Supervisory Board Member of the Company	
		June 2020	Director (who is an Audit and Supervisory Committee Member) of Shikibo Ltd.	
		Jan. 2021	Director (full-time Audit and Supervisory Committee Member) of the Company (current	
			position)	

The consent of the Audit and Supervisory Committee has been obtained regarding this proposal. The candidates for Directors who are Audit and Supervisory Committee Members are as follows:

[Reasons for nomination and outline of expected roles]

Hiromichi Yamajo has been nominated as a candidate for outside Director who is a full-time Audit and Supervisory Committee Member because the Company expects that he will continue to utilize his extensive expertise and experience at financial institutions and system development and operation companies, and as an Audit & Supervisory Board Member and an Audit and Supervisory Committee Member of several companies to provide guidance and advice on the execution of duties by Directors from a professional perspective, particularly with respect to internal control and compliance. In addition, if his election is approved, he will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. At the conclusion of this meeting, his tenure as outside Director who is a full-time Audit and Supervisory Committee Member of the Company will have been four years. Furthermore, he has previously served as a non-executive officer (full-time Audit & Supervisory Board Member) of the Company.

Candidate	Name		Career summary, position and responsibility in the Company,	
No.	(Date of birth)		and significant concurrent positions outside the Company	
2	Reelection Independent outside Akira Moriwaki (April 16, 1956)	Apr. 1980 Apr. 1997 Apr. 2007 Apr. 2008 Apr. 2009 Apr. 2011 Apr. 2012 June 2013 June 2018 Jan. 2023	 Joined The Fuji Bank, Limited (currently Mizuho Bank, Ltd.) Seconded to International General Affairs Dept. of The Fuji Bank, Limited Director of Kwong on Bank Limited (currently DBS Bank (Hong Kong) Limited) General Manager of Management Planning Dept. of Mizuho Trust & Banking Co., Ltd. Executive Officer and General Manager of Management Planning Dept. of Mizuho Trust & Banking Co., Ltd. Managing Executive Officer (in charge of management planning, finance, accounting and general affairs) of Mizuho Trust & Banking Co., Ltd. Managing Executive Officer (in charge of Asset Management Planning Office) of Mizuho Financial Group, Inc. Managing Executive Officer (Head of Trust Products Unit and in charge of Fund Securities Dept.) of Mizuho Trust & Banking Co., Ltd. President & CEO of Trust & Custody Services Bank, Ltd. (currently Custody Bank of Japan, Ltd.) Standing Audit & Supervisory Board Member of Keikyu Corporation Director (Audit and Supervisory Committee Member) of the Company (current position) 	owned 0 shares

[Reasons for nomination and outline of expected roles]

Akira Moriwaki has been nominated as a candidate for outside Director who is an Audit and Supervisory Committee Member because he has extensive experience and broad insight as a manager in charge of corporate planning and asset management at financial institutions, manager of an asset management company, and as a standing Audit & Supervisory Board Member of a listed company, and the Company expects him to continue to utilize his knowledge to provide guidance and advice on the execution of duties by Directors from a professional perspective, particularly with respect to finance and accounting. In addition, if his election is approved, he will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. At the conclusion of this meeting, his tenure as outside Director who is an Audit and Supervisory Committee Member of the Company will have been two years.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
		Apr. 1980	Joined Kinki Sogo Bank, Ltd. (currently Kansai Mirai Bank, Limited)		
		June 2005	General Manager of Training Dept., Human Resources Div. of The Kinki Osaka Bank, Ltd. (currently Kansai Mirai Bank, Limited)		
	New election Independent outside	Apr. 2007	General Manager of Sumiyoshi Branch of The Kinki Osaka Bank, Ltd. (currently Kansai Mirai Bank, Limited)		
3	Chiaki Morimoto (December 2, 1956)	Apr. 2009	General Manager of Human Resources Div. of The Kinki Osaka Bank, Ltd. (currently Kansai Mirai Bank, Limited)	0 shares	
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		Dec. 2017	Full-time Auditor of Capital Asset Planning, Inc.		
		June 2021	Outside Director of AGS Corporation		

[Reasons for nomination and outline of expected roles]

Chiaki Morimoto has been nominated as a candidate for outside Director who is an Audit and Supervisory Committee Member because the Company expects that she will utilize her extensive expertise and experience at financial institutions and companies and her experience as an audit & supervisory board member and outside director for multiple companies to provide guidance and advice on the execution of duties by Directors from a professional perspective, particularly with respect to human resources, internal control and compliance. In addition, if her election is approved, she will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. She has never in the past been involved in the management of a company except as an outside officer. However, for the above reasons, the Company has judged that she can appropriately fulfill her duties as an outside Director who is an Audit and Supervisory Committee Member.

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. They are all candidates for outside Directors.
- 3. The Company has submitted notification to the Tokyo Stock Exchange that Hiromichi Yamajo and Akira Moriwaki have been appointed as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their appointments as independent officers to continue. If Chiaki Morimoto's election is approved, the Company will newly appoint her as an independent officer and submit notification to the Tokyo Stock Exchange.
- 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Hiromichi Yamajo and Akira Moriwaki to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. Under these agreements, the maximum amount of liability for damages is the amount provided for under laws and regulations. If their reelection is approved, the Company plans to renew the aforementioned agreements with them. If Chiaki Morimoto's election is approved, the Company plans to enter into an agreement with her to limit liability for damages similar to the said agreement.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy includes the Directors of the Company as the insureds. Under the insurance policy, the insurance company covers losses that may arise from an insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are coverage exclusions, such as losses arising from performance of an illegal act with full knowledge of its illegality.) If each candidate is elected and assumes office as Director who is an Audit and Supervisory Committee Member, the Company will include each of them as an insured in the insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 6. Upon the approval of the "Abolishment of Officers' Retirement Benefits Plan for Directors and Audit & Supervisory Board Members" proposed at the 69th Annual General Meeting of Shareholders held on January 30, 2019, it was resolved that the Company pay the final retirement benefits to Audit & Supervisory Board Members at the times of their retirement as Audit & Supervisory Board Member. However, the payment shall be made at the times of their retirement as Directors who are Audit and Supervisory Committee Members.

(Reference) Composition of the Board of Directors, etc. and Skill matrix of Directors after the conclusion of this meeting

The Company selected a composition for the Board of Directors that will enable it to manage the Company's business, and the elected Directors possess the skills necessary for promoting the business management of the Company. The composition of the Board of Directors and the skills of the Directors may change according to changes in the business environment.

Name	Board of Directors	Outside Director	Female Director	Audit and Supervisory Committee Member	Independent officer	Nominating Committee	Remuneration Committee
Motohide Nishimura	O					•	•
Takao Tahara	•						
Kazuto Narita	•						•
Toyo Usho	•						
Motokazu Nishimura	•						
Nobuko Shimaoka	•		•				
Masanori Hanayama	•						
Isamu Fukuda	•						
Tooru Muneoka	•	•			•	0	0
Tsuyoshi Kondo	•	•			•	•	•
Hiromichi Yamajo	•	•		•	•	•	•
Akira Moriwaki	•	•		•	•	•	•
Chiaki Morimoto	•	•	٠	•	•	•	•

Composition of the Board of Directors, etc.:

 \odot indicates Representative Director and chairperson. \bigcirc indicates a chairperson.

Skill matrix of Directors

Name	Corporate management	Sales/ marketing	International business	ESG/ sustainability	Legal affairs Compliance	Finance/ accounting
Motohide Nishimura	•	•	•	•	•	•
Takao Tahara	•	•	•	•		
Kazuto Narita	•			•	•	•
Toyo Usho	•	•		•		•
Motokazu Nishimura	•	•	•	•		
Nobuko Shimaoka	•			•	•	•
Masanori Hanayama	•	•		•		
Isamu Fukuda	•			•	•	•
Tooru Muneoka			•	•	•	•
Tsuyoshi Kondo				•	•	
Hiromichi Yamajo	•			•	•	•
Akira Moriwaki	•		•	•	•	•
Chiaki Morimoto	•			•	•	•

Note: The above list does not represent all of the expertise and experience of each Director.

Proposal No. 4 Election of One Substitute Director Who Is an Audit and Supervisory Committee Member

The Company requests approval for the election of one substitute Director who is an Audit and Supervisory Committee Member, in order to provide for cases where the number of Directors who are Audit and Supervisory Committee Members falls under the number required by laws and regulations.

This election can be nullified by resolution of the Board of Directors if the consent of the Audit and Supervisory Committee has been obtained; provided, however, that it is only in a time before assuming office.

The consent of the Audit and Supervisory Committee has been obtained regarding this proposal.

Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
	Apr. 1978	Joined The Daiwa Bank, Ltd. (currently Resona		
		Bank, Limited)		
	July 1995	General Manager of Ibaraki-Nishi Branch of		
		The Daiwa Bank, Ltd.		
	Mar. 2002	General Manager of Head Office Sales		
		Department No. 4 of The Daiwa Bank, Ltd.		
	Dec. 2003	General Manager of Osaka Sales Department		
		No. 3 of Resona Bank, Limited		
	Apr. 2004	Regional CEO of Western Osaka Region, and		
		General Manager of Osaka-Nishiku Branch of		
		Resona Bank, Limited		
	June 2007 Apr. 2009	Executive Officer of Resona Trust & Banking		
		Co., Ltd. (currently Resona Bank, Limited)		
Independent outside		Representative Director and President of		
		HACHIBUSE DEVELOPMENT CO., LTD.	0 shares	
Masaki Hirata	Oct. 2009	Director of Kinki Kanri Co., Ltd.	0 5114105	
(October 31, 1954)	Nov. 2011	Director of Youthland Co., Ltd. (current		
		position)		
	June 2014	Representative Director and President of		
		HACHIBUSE REAL ESTATE CO., LTD.		
	Jan. 2019	Audit & Supervisory Board Member of the		
		Company		
	Jan. 2021	Director (Audit and Supervisory Committee		
		Member) (current position)		
	Nov. 2021	Representative Director and Chairman of		
		HACHIBUSE DEVELOPMENT CO., LTD.		
		(current position)		
	June 2022	Representative Director and Chairman of		
		HACHIBUSE REAL ESTATE CO., LTD.		
		(current position)		

The candidate for substitute Director who is an Audit and Supervisory Committee Member is as follows:

[Reasons for nomination and outline of expected roles]

Masaki Hirata has been nominated as a candidate for substitute outside Director who is an Audit and Supervisory Committee Member because the Company expects that he will utilize his extensive expertise and experience at financial institutions and his broad knowledge of corporate management to provide guidance and advice on the execution of duties by Directors from a professional perspective, particularly with respect to finance and human resources development. In addition, if he assumes office as outside Director who is an Audit and Supervisory Committee Member, he will be involved in the selection of officer candidates, determination of officer remuneration, etc. for the Company from an objective and neutral standpoint as a member of the Nominating Committee and the Remuneration Committee. He is currently an outside Director who is an Audit and Supervisory Committee Member of the Company, his tenure as outside Director who is an Audit and Supervisory Committee Member of the Company will have been four years at the conclusion of this meeting. In addition, he has previously served as a non-executive officer (Audit & Supervisory Board Member) of the Company. Furthermore, at the conclusion of this meeting, he will resign from the position of outside Director who is an Audit and Supervisory Committee Member of the Company due to the expiry of his term of office. Notes:

- 1. There is no special interest between the candidate and the Company.
- 2. Masaki Hirata is a candidate for substitute outside Director.
- 3. The Company has submitted notification to the Tokyo Stock Exchange that Masaki Hirata has been appointed as an independent officer as provided for by the aforementioned exchange. If he assumes office as outside Director who is an Audit and Supervisory Committee Member, the Company will appoint him again as an independent officer and submit notification to the Tokyo Stock Exchange.
- 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Masaki Hirata to limit his liability for damages under Article 423, paragraph (1) of the Companies Act. Under the agreement, the maximum amount of liability for damages is the amount provided for under laws and regulations. If he assumes office as outside Director who is an Audit and Supervisory Committee Member, the Company plans to enter into an agreement again with him to limit liability for damages similar to the said agreement.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy includes the Directors of the Company as the insureds. Under the insurance policy, the insurance company covers losses that may arise from an insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are coverage exclusions, such as losses arising from performance of an illegal act with full knowledge of its illegality.) If Masaki Hirata assumes office as outside Director who is an Audit and Supervisory Committee Member, he will be included as an insured in the insurance policy.